

# Zero-Emission-Vehicle Awareness Initiative (ZEVAI)

## Knowledge Series 03

Canadian Transit Providers Perspective



# **NRCan – ZEVAI Project**

Zero Emission Vehicle Awareness Initiative

This Zero Emission Bus Knowledge series is supported by the Natural Resources Canada (NRCan), Zero Emission Vehicle Awareness Initiative (ZEVAI), Project# PCA-032\_CA.

The opinions expressed are those of the authors and do not represent the views of the funding agency.

The aim is spread Zero Emission Vehicle Awareness within the transit community through a set of Knowledge series presentations, webinar, and reports.



# Knowledge Series 03

What we will share today



01

02

03

04

**Transit  
Providers  
Perspective**

**Data  
Collection**

**Main Themes of Transit Providers**

**Key  
Messages**



# Transit Providers Perspective

Speaking with you about low carbon technologies

- Solicited interview requests to **50 agencies** to understand their low-carbon transit technology adoption outlook (March – May 2022).
- Interviews were conducted with transit managers, directors, and fleet supervisors.
- **19 agencies** interviewed; representing large, medium, and small organizations;
  - Captured more than 75% of transit ridership in Canada.



# Transit Providers Perspective

Speaking with you about low carbon technologies

**Attitude** towards low-carbon technologies

Access to **knowledge resources & awareness**

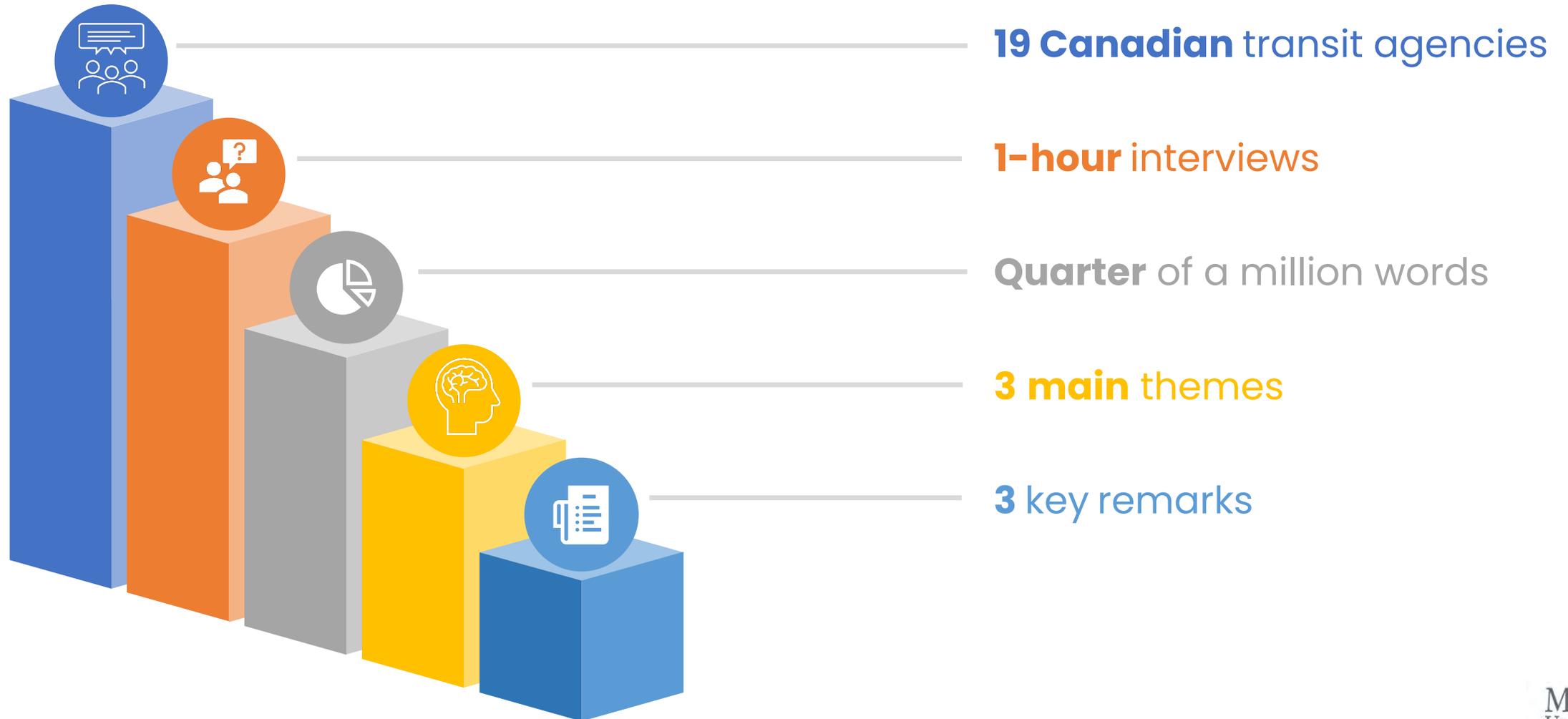


**Enablers and barriers** associated with **acquisition, maintenance, & operation**

**Decision-making:** policy, process & research



# Data Collection

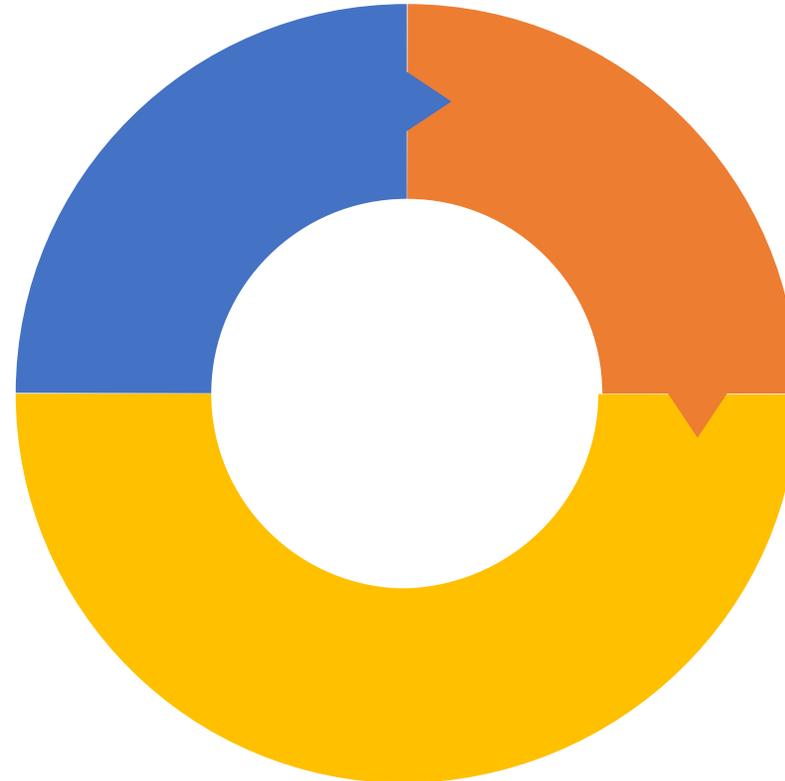




# The Emerged Themes

How transit agencies perceive low carbon technologies

**Uncertain technology  
& ambitious policy**



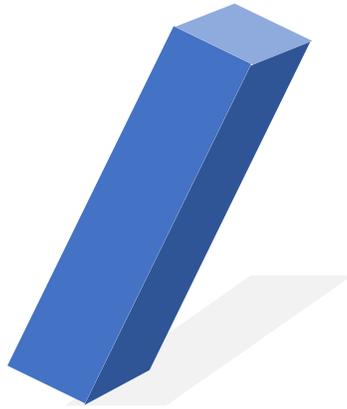
**Internal  
knowledge gaps**

**The missing links to move forward**



# Uncertain Technology & Ambitious Policy

Ready or not, here ZEBs come!



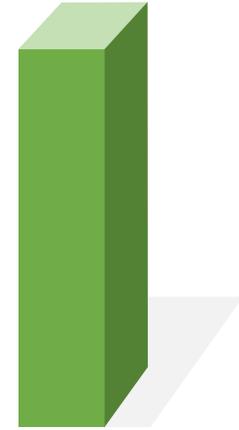
## A “forced learning experience”

- Frustration: ZEB are an emerging technology, not diesel buses.
- Uncertainty in fulfilling council mandates; fear of failure.
- Feeling rushed to apply-now and figure out later; the transition does not feel gradual.



## A new way of doing business but...

- Existing provider organization creates barriers; i.e., rigid divides between operating and capital budgets.
- Expectations of council can be out-of-touch.
- ZEB in-house expertise is missing.



## Uncertainties are piling up.

- Feeling constrained: must re-shift priorities to support ZEB adoption.
- Unknown current, back-up, and future energy supply.
- ZEB pilots do not capture the full picture; what about other low-carbon technologies?
- Hiring consultants to answer unknown unknowns.



# Internal Knowledge Gaps

Different knowledge level – the same objective

	<b>Smaller Agencies</b>	<b>Medium Agencies</b>	<b>Larger Agencies</b>
<b>Motivation</b>	<b>Federal grants; sustainability.</b>		
		Council targets; large agencies “doing it”.	Beyond motivation; meeting targets; operating their existing ZEB fleet.
<b>Knowledge Sources</b>	<b>OEM sales pitches; pilots; agency-to-agency discussions.</b>		
		CUTA, CUTRIC, OPTA, larger agency reports, research papers, external consultants.	Internal permanent teams dedicated to ZEB transition.



# Internal Knowledge Gaps

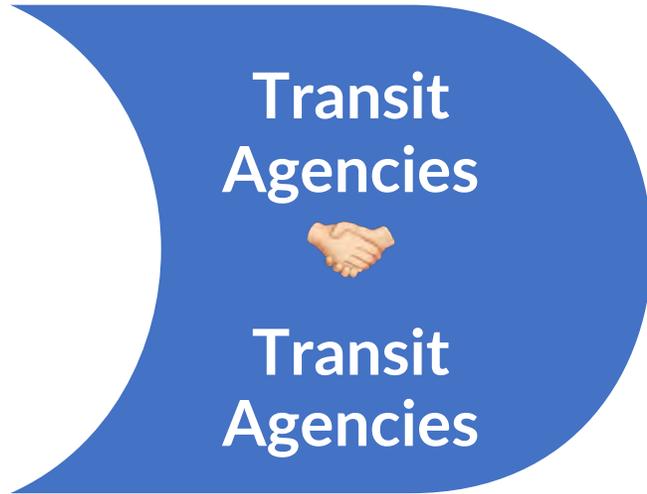
Different knowledge level – the same objective

	<b>Smaller Agencies</b>	<b>Medium Agencies</b>	<b>Larger Agencies</b>
<b>Learning Methods</b>	Feeling “left in the dark”.	Agency-to-agency advice; learning from others who learned by doing.  Hiring consultants; some hire a single contract internal PM.	Internal expertise  Working with OEMs – applied troubleshooting  Acknowledging their role as a leader and sharing knowledge.
<b>Perception of Risk</b>	Unknown: missing council buy-in so no ZEB adoption.	Sensitive: know enough to know they do not know enough.	Less sensitive: learn by doing on a larger scale.

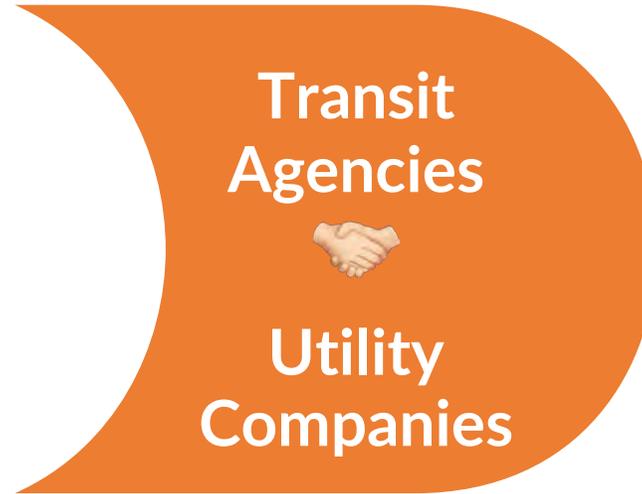


# The Missing Links to Move Forward

What is hindering the shift to ZEB electrification?

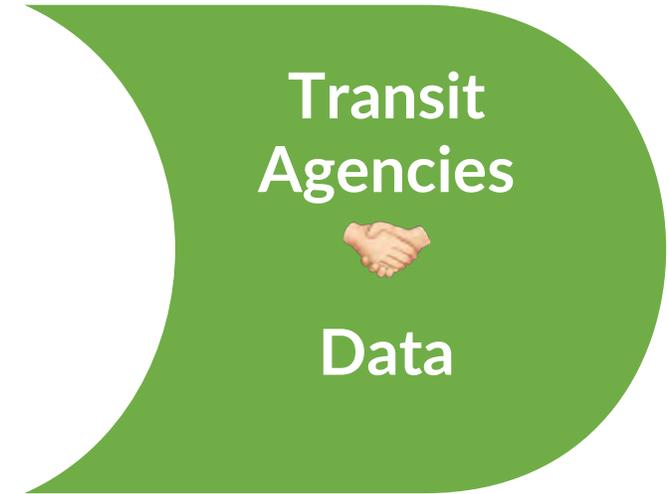


Current knowledge exchange is lacking structure & coordination.



Lacking buy-in and knowledge exchange with local utilities.

Missing sufficient electric technologies training across staff involved in transition.



Unclear how to effectively analyze and operationalize available ZEB data – *especially full fleet electrification.*

Data resolution restrictions limit how data can be operationalized.



# Key Remarks

Our recommendations on how to progress the ZEB transition



## Education

01

Creation of a Canada-wide peer-to-peer education platform to host the “one-stop-shop”. Support the development and connection with institutions that offer ZEB- and low-carbon technology related education programs.



## Research & Development

02

Grants for research funding partnerships with universities, research centers, and research-oriented consultants.



## Implementation

03

Sponsored full network ZEB implementation in a few agencies across Canada.



**Coming soon**

**Knowledge Series 04**  
**Roadmap for Zero Emission Canadian Transit**  
***The Way Forward!***





Contact Us

Webinar: URL

